

IMCI+ Group | 2025 Performance Review & Outlook 2026

Dear Partners, Colleagues, Clients, and Esteemed Stakeholders

As we enter the new year, we extend our warmest wishes to you and your families for a **blessed, healthy, and successful 2026.**

The year **2025** has been a defining milestone for IMCI+. It marked the successful completion of **Vision 2025** and the beginning of a new strategic chapter toward **Vision 2030**—a roadmap under which IMCI+ is evolving into a **fully integrated international financial, investment, and advisory conglomerate**.

Page | 1

A Year of Growth, Consolidation, and Global Reach

During 2025, **19 new partners** joined the IMCI+ Alliance from **Australia, Austria, Canada, Chile, Egypt, Hungary, Italy, Mexico, Peru, the Philippines, Spain, Turkey, and the United States**.

With these additions, the Alliance now comprises **111 certified members across more than 40 countries**, reflecting both the strength, diversity, and global credibility of our ecosystem.

Our **active project portfolio** currently includes **57 projects** with a combined value of approximately **EUR 18 billion**, distributed across regions as follows:

- **Europe:** 23 projects
- **Africa:** 10 projects
- **North America:** 14 projects
- **South America:** 4 projects
- **APAC:** 3 projects
- **Middle East:** 3 projects

Strong Capital Market Performance

Beyond Alliance activity, IMCI+ Group directly raised close to EUR 600 million during the second half of 2025, with a further EUR 350 million already in advanced production.

One of the year's standout achievements was the successful launch of the **MFLP – Mezzanine Fundraising Leveraged Program**, developed in close cooperation with our long-standing syndicate partner **Rubicon Finance Network S.L.**, under the co-leadership of **Mr. Ignacio García Ramos**.

This innovative structure has proven to be a highly effective solution for bridging financing gaps in **complex mid- and large-scale transactions**, reinforcing IMCI+'s positioning at the intersection of **strategic advisory excellence and structured finance innovation**.

Strengthening Advisory Excellence

In parallel, we have **further strengthened our advisory capabilities** through the contribution of senior Alliance members and the support of **Deloitte**. This has enabled IMCI+ to advance its competencies in:

- State-of-the-art **pre-assessments and due diligences**
- High-quality **business plans and feasibility studies**
- **Risk management frameworks**, ESG and EIA processes
- The integration of **modern AI-supported analytical tools**

A key differentiator of IMCI+ remains our **hands-on, on-site engagement with clients**, combined with the structuring of **bank instruments as collateral**, selective **board participation**, and **equity partnerships**. This approach allows for effective **risk mitigation** for clients, the consortium, and investment partners alike, aligning interests and enhancing execution quality.

Looking Ahead to 2026

In 2026, IMCI+ is preparing for a **significant corporate transformation**, including the planned conversion into a **joint-stock company** with an initial share capital of **CHF 250,000**.

In parallel, we will launch several **new financing and investment programs**, in cooperation with banking and institutional partners across **Europe, the United States, the Middle East, and Asia**.

Page | 2

A central highlight of the year will be the **IMCI+ Global Summit**, scheduled for **October 2026 in Madrid**. The Summit will bring together Alliance members, clients, public authorities, and financial partners for **high-level dialogue, strategic exchange, and the development of future collaborations**.

Staying Connected

For further information about the **IMCI+ Alliance**, **IMCI+ Group**, and our services, we invite you to contact one of our **certified Alliance members**, listed on our website:

 www.imci-waa.com

Alternatively, you may reach out directly to our regional leadership team:

- **Europe & Middle East:** Andrea Pisoni
- **Americas:** Pablo Jarabo
- **Africa & APAC:** Pedro Gard Brito (and head IMCI+ Alliance)

 info@imci-group.com

- **2025 was a year of substance, execution, and credibility.**
- **2026 will be a year of structure, scale, and strategic impact.**

We sincerely thank you for your trust, partnership, and continued support—and we look forward to shaping the next chapter together.

IMCI+ Group International GmbH

Zurich, 01.01.2026

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IMCI+ ADVISORY™

IMCI+ ALLIANCE™